

Item No. 13.	Classification: Open	Date: 15 March 2016	Meeting Name: Cabinet
Report title:		Five Year Forward View of Health and Social Care in Southwark	
Group affected:		All Southwark Wards	
Cabinet Member:		Councillor Stephanie Cryan, Adult Care and Financial Inclusion and Councillor Victoria Mills, Children and Schools	

FOREWORD - COUNCILLOR STEPHANIE CRYAN, CABINET MEMBER FOR ADULT CARE AND FINANCIAL INCLUSION

The 5 Year Forward View of Health and Social Care in Southwark sets out the key priorities to help improve health and social care outcomes across Southwark. The report focuses on how we need to integrate health and social care, making it more holistic and person centric rather than process driven and aims to make care more localised and community based.

The main emphasis of the report is on early intervention and prevention to tackle health inequalities and to support social care outcomes. The Five Year Forward View of Health and Social Care in Southwark is a framework for future strategies and sets out the vision for joint commissioning between the Council and the Clinical Commissioning Group (CCG). It fosters greater collaboration between our partners in the CCG and Public Health and across wider services within the Council.

Alongside the Adult Social Care Vision in Southwark and the introduction of the Southwark Joint Mental Health Strategy, the Five Year Forward View also supports the Children and Young People's Wellbeing Framework ensuring we focus on giving children and young people the best start in life and to improve their health and wellbeing .The 0-25 pathways and the work we do with schools will help shape our future strategies.

The outcomes we want to achieve are about improving quality and we would still want to improve outcomes if funding wasn't an issue. However, it does need to be noted that the Government cuts to Local Authority funding and the savings that need to be found in Adult Social Care over the next three years do necessitate a different approach to the future of health and social care outcomes. The Five Year Forward View of Health and Social Care helps us to work towards this new approach.

RECOMMENDATION

1. Cabinet is requested to review and endorse this Five Year Forward View of Health and Social Care in Southwark.

BACKGROUND INFORMATION

2. This report presents the joint five year outlook of Southwark Council and NHS Southwark Clinical Commissioning Group in relation to health and social care. It

is intended to set out the key priorities from a strategic and commissioning perspective, including the work that will be necessary to bring about better health and social care outcomes for the population of Southwark.

3. Significant change is necessary, through strategic planning, commissioning and delivery for better health and social care outcomes on a locality basis, using Local Care Networks as the population and locality building block.
4. A plain language version will be produced to engage community stakeholders and residents.
5. In its current form, the Report is intended to speak to both health and social care professional stakeholders and engage them in the collective task of bringing about system-wide transformation. Some differences of organisational culture is evident in the language and the framing of the issues facing Southwark, from different professional and organisational perspectives and priorities. The challenge is to increasingly remove these barriers, so a collective focus and clarity can be brought to bear on a set of agreed priorities.
6. This Forward View will be updated by 'Into Action' progress reports with an action plan and metrics.

KEY ISSUES FOR CONSIDERATION

7. Southwark commissioners across health and social care are committed to improving the health and wellbeing of Southwark people. The experiences of people who use services, families and carers, shows that existing arrangements do not always deliver the best outcomes for people, and there can be significant improvements if we work together using new approaches. This Five Year Forward View is intended to set out a common purpose to improve health and social care outcomes for Southwark people within available resources. There are very significant financial challenges facing Southwark Council which will require the Council to work with NHS Southwark CCG to deliver better value for money through improving our skills around commissioning and jointly commissioning against agreed strategic priorities and outcomes.
8. This Five Year Forward View is intended to change the health and social care system so that it improves outcomes for Southwark residents, instead of only focusing on maintaining current service arrangements and service activity. Its ambition is to create a much stronger emphasis on prevention, early help and early intervention, as well as better integration across health and social care.
9. The Care Act 2014 introduced a new emphasis on wellbeing, including statutory duties on Local Authorities to take steps to prevent, reduce and delay the need for care and support for all local people. This is reflected in Southwark's Families Matter Early Help Strategy and the work undertaken in partnership with NHS Southwark CCG on The Better Care Fund. The importance of Prevention and Early Help will also be embedded in the role of Southwark's new Public Health Team.
10. The role of Schools and Housing in improving health and social care outcomes over the next five years will be incorporated into the implementation of this strategy and reflected in joint commissioning plans between the Council and the CCG.

11. Southwark Council and NHS Southwark CCG have been working on this agenda for several years with partners across Southwark, Lambeth and South-East London through the formation of Local Care Networks. At a borough level there are already exciting examples that demonstrate new ways of working, for example, the effective deployment of the Better Care Fund to support community-based care and reduce a reliance on acute hospital based services.
12. Recent local strategies support the further improvement of outcomes and underpin this Forward View, including the Children and Young People's Strategic Wellbeing Framework; the Southwark Children and Young People's Mental Health and Wellbeing Transformation Plan; Southwark's Families Matter Early Help Strategy; Southwark Adult Social Care Vision. It also addresses those priorities set out in NHS Planning Guidance 2016/17 - 2020/21. Looking ahead, the development and renewal of strategies will support the intentions set out in the Five Year Forward View, for example, the Southwark Voluntary Sector Strategy.

Policy implications

13. A continued emphasis on making investment in prevention, early action and community resilience, reflected in the Southwark Fairer Future Promises.
14. A focus on locality ('place-based') approaches to integrating health and social care delivery systems, reflected in Local Care Network developments and the NHS "Our Healthier South-East London".
15. To keep a focus upon user experience and improved outcomes.

Community and equalities impact statement

16. The central purpose of this Five Year Forward View of Health and Social Care in Southwark is to support and improve population level health and social care outcomes and reduce health inequalities.
17. This Five Year Forward View is intended to set the framework for other specific health and social care strategies, each of which will require the completion of an equalities impact assessment.

Resource implications

18. This council's engagement in the delivery of this Five Year Forward View is made within the council's budgetary framework.

Legal implications

19. There are no identified legal implications in relation to this report.

Consultation

20. This Five Year Forward View of Health and Social Care has been developed using key messages provided through the Lambeth & Southwark Citizen's Forum meetings and previous discussion and comment at Southwark CCG Governing body. A public-facing "easy read" version of the Five Year Forward View will be published and used to engage health and social care stakeholders and the public in the discussion around delivery of objectives and priorities.

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
Adult Social Care Vision	Southwark Council 160 Tooley Street London SE1 2QH	
Link: http://www.southwark.gov.uk/downloads/download/2638/vision_for_adult_social_care_services_paper		
Our Healthier South-East London Programme	Southwark Council 160 Tooley Street London SE1 2QH	
Link: http://moderngov.southwark.gov.uk/ielistDocuments.aspx?CId=411&MId=5340 (Agenda Reports Pack – Item 6)		
Delivering the Forward View: NHS planning guidance 2016/17 -2020/21	Southwark Council 160 Tooley Street London SE1 2QH	
Link: http://moderngov.southwark.gov.uk/mgChooseDocPack.aspx?ID=5219 (Public Reports Pack - Item 11)		

APPENDICES

No.	Title
Appendix 1	Southwark Five Year Forward View

AUDIT TRAIL

Cabinet Member	Councillor Stephanie Cryan, Adult Care and Financial Inclusion Councillor Victoria Mills, Children and Schools	
Lead Officer	David Quirke-Thornton, Strategic Director of Children's and Adults' Services	
Report Author	Dick Frak, Interim Director of Commissioning, Southwark Council Mark Kewley, Director of Transformation & Performance, NHS Southwark CCG	
Version	Final	
Dated	2 March 2016	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
	Officer Title	Comments Sought
	Comments Included	
	Director of Law and Democracy	No
	Strategic Director of Finance and Governance	No
	Director of Adult Services	Yes
	Cabinet Member	Yes
	Date final report sent to Constitutional Team	4 March 2016